

INTERNATIONAL JUSTICE MISSION

# 2014 Annual Report

Kavitha and Velu,  
rescued from a life  
of slavery in India





OUR VISION

Rescue thousands.  
Protect millions.  
Prove that justice  
for the poor is possible.







## A MESSAGE FROM GARY A. HAUGEN, IJM PRESIDENT AND CEO

This year marked two decades since the genocide in Rwanda, where nearly a million people died under the hand of brutal violence.

The tragic aftermath I witnessed there as a UN investigator played a major part in leading me to launch IJM with a group of trusted friends. Since then, we've worked alongside local authorities to rescue children and families from some of the very worst forms of violence in our world—from slavery, police brutality, trafficking and other injustices.

**In 2014, my colleagues and I witnessed great and hopeful progress in this work. We saw more lives restored than ever before and once-broken justice systems beginning to flourish.** In places where selling children for sex was once commonplace, we are seeing fewer and fewer girls exploited. Where pleas to free families from slavery were once ignored, local officials are now leading rescue operations on their own, bringing dozens at a time into freedom.

**Today, by God's grace, IJM is helping to protect more than 21 million people from violence around the world.**

Many others are still waiting for justice, so we remain committed to awakening the world to their plight and bringing others to action on their behalf. This year we published the *Justice Review*, a journal of research and analysis from our work in the field, and a new book, *The Locust Effect*, illustrating how investment in law enforcement can actually make the poor safer. By sharing what we've learned, we are inviting other leaders of influence into this fight and working together to make justice for the poor a reality in our lifetime.

I look ahead to 2015 with great hope for what's to come, grateful for God's faithfulness and for the commitment of friends like you walking with us. We are seeing history made day by day, and it is a privilege being part of this mission with you.



Joyfully,



**GARY A. HAUGEN**  
President & CEO  
International Justice Mission

## A MESSAGE FROM ED WILSON EXECUTIVE DIRECTOR, IJM CANADA

Dear friend,

2014 was a year of transition, change, and new opportunities for IJM Canada. In May, I officially stepped into the role of executive director. After 8 years with IJM Canada as chief operating officer and with nearly 30 years of leadership experience, I am excited to enter into this new season of service.

Last year, we also welcomed a new chairperson to our Board of Directors. The Hon. Justice Dallas K. Miller served IJM Canada for eight years and completed his term in May. James Peters, who also serves as president of Hadrian Manufacturing in Burlington, Ontario, was appointed by the Board to succeed Justice Miller.

We finished 2014 with a 5% increase in revenue over 2013. In a year when many Canadian charities struggled to meet their financial targets, we attribute our continued growth to the compelling nature of our cause and the hard work and sacrificial giving of our staff, volunteers and supporters. Yet despite this growth, 2014 was a difficult financial year for us—as our financial statements show. Nevertheless, we maintained an unwavering and undiminished commitment to protecting the poor from violence. In 2014 we were able to add IJM Dominican Republic, IJM's newest field office, to the growing list of field offices receiving support from Canadians.

**IJM Dominican Republic is the first field office in Latin America to focus on combating sex trafficking.**

We are excited to partner with the office and witness what the team accomplishes in 2015.

I invite you to review the amazing accomplishments we achieved in 2014 and to stand with us through 2015 and beyond as we continue to “Rescue thousands, protect millions, and prove that justice for the poor is possible.”




Warmly,

A handwritten signature in blue ink, appearing to read 'Ed Wilson'.

**ED WILSON**

Executive Director, IJM Canada

A large, close-up photograph of a young girl with dark skin and short, curly hair. She is wearing a traditional brown garment with a dark, beaded necklace. She has a gentle smile and is looking slightly off-camera. The background is a soft-focus outdoor scene with yellow and green foliage.

In parts of sub-Saharan Africa, loss literally mean the difference between death. Our team in Uganda works widows and orphans from proper





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een life and  
to protect  
ty grabbing.

## Violence is an everyday threat for the poor.

In developing countries, violence is as much a part of poverty as hunger, disease or homelessness. It devastates individual lives and prevents any efforts to rise out of poverty.

When basic criminal justice systems are too broken and corrupt to protect the poor, predatory violence persists. Criminals know they can rape, enslave, traffic and abuse the poor without fear of police, courts or the law itself.

By stopping criminals and fixing the broken systems so the entire community is safer, we empower families to build better lives for themselves and their children.

## IJM protects the poor from everyday violence.

We partner with local authorities to:



### Rescue victims

We help local authorities find people suffering from violence and oppression and bring them to safety.



### Bring criminals to justice

We work relentlessly in local courts to ensure traffickers, slave owners, rapists and other criminals are restrained from hurting others.



### Restore survivors

We provide trauma therapy and counselling to survivors of violence, and we work with partners to give survivors the education, job training or tools they need to thrive.



### Strengthen justice systems

We identify gaps in the way systems protect the poor, and then work with police, prosecutors, courts and social welfare agencies to address these complex challenges.



## IJM'S PIONEERING MODEL: **JUSTICE SYSTEM TRANSFORMATION**

Helping to protect more than  
**21 million** people from violence in  
18 communities around the world

With nearly 20 years on the front lines of the justice movement, IJM teams have developed an unparalleled model for partnering with local authorities to stop everyday violence.

**Justice System Transformation combines service to individual victims with systemic improvements that ultimately help reduce the prevalence of a violent crime.**

In the communities where we work, we focus on a specific form of violence plaguing the poor. As we defend individual victims, we learn where the justice system is failing to provide protection—and we develop comprehensive plans to partner with local authorities on ways to improve it. We continually assess our programs, and we evaluate the final impact so we can replicate success in other communities.

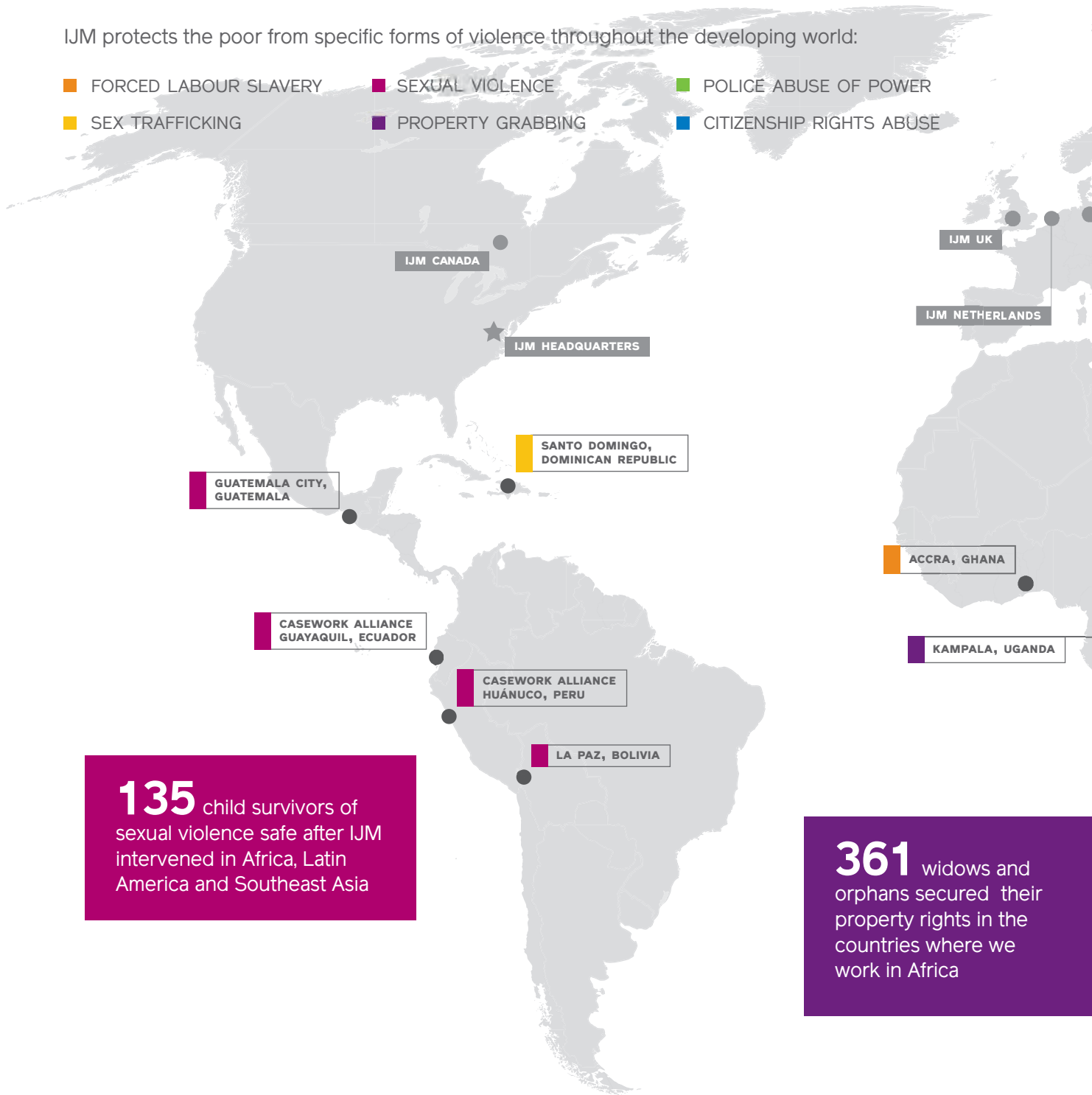
Our ultimate goal is to see overburdened justice systems transformed to protect the entire community from violence—even if they are poor.

# Changing Lives Around the World

## 2014 Results\*

IJM protects the poor from specific forms of violence throughout the developing world:

- FORCED LABOUR SLAVERY
- SEXUAL VIOLENCE
- POLICE ABUSE OF POWER
- SEX TRAFFICKING
- PROPERTY GRABBING
- CITIZENSHIP RIGHTS ABUSE





**258** rescued from sex trafficking in Cambodia, the Dominican Republic, India and the Philippines

**2,668** freed from forced labour slavery by IJM and our trained partners in India

**904** hill tribe people received legal proof of their rightful citizenship in Thailand—critical to protecting them from violence like trafficking

IJM GERMANY

DELHI, INDIA

MUMBAI, INDIA

BANGALORE, INDIA

CHENNAI, INDIA

KOLKATA, INDIA

CHIANG MAI, THAILAND

MANILA, THE PHILIPPINES

CEBU, THE PHILIPPINES

PAMPANGA, THE PHILIPPINES

GULU, UGANDA

NAIROBI, KENYA

KIGALI, RWANDA

PHNOM PENH, CAMBODIA

**44** innocent men and women set free from prison in Kenya

IJM AUSTRALIA

■ **PARTNER OFFICES** SHARE IN OUR GLOBAL MISSION

\*Results represent the accomplishments of the IJM global partnership, of which IJM Canada is a part.



## RESCUING MORE PEOPLE THAN EVER BEFORE

IJM investigators discover the places where people are suffering violence, and then partner with local law enforcement to rescue victims from brothels and other prisons of abuse.

**4,376** rescued from violence and oppression in 2014.





“The heat inside the brick facility was stifling. We were caught off guard by how weak and malnourished the victims appeared.”

—ANU GEORGE CANJANATHOPPIL,  
IJM DELHI

## India

### **179 men, women and children rescued from slavery in a massive brick factory**

In India, forty-six families were trapped in a massive brick factory. The 20-hour work days were exhausting and soul-crushing. Mothers struggled to provide enough food for their families, and fathers were forced to watch as children as young as 3 were put to work.

Life seemed unbearable, but somehow it became worse as time passed. One woman was pregnant but barred from ever visiting a local hospital. If anyone complained or asked for relief, he or she would be beaten.

A few of the slaves heard about IJM Delhi and found a way to call for help. We worked with local NGO partners to document their stories, and then sent a small team of expert IJM staff by plane to join local authorities on the rescue operation.

When we arrived, men and women started crying out of desperation. Some fell onto their knees and begged for rescue.

**Together with the local officials, we led 179 people out of the factory—our largest rescue operation of the year.**

As we helped arrange critical medical attention, the families ate their first meal in freedom. After years in bondage, they were able to rest for the first time. Government officials worked through the night to prepare the release certificates that proclaim each former slave a free person.

One man declared: “Today I believe God is alive, in different shapes and in different people.”



## BRINGING CRIMINALS TO JUSTICE

We don't stop until the criminals are restrained—securing justice empowers the survivor, keeps the whole community safe, and deters others from committing the same crime.

**372** criminals restrained in 2014—including 165 perpetrators convicted after years of relentless work in courts, plus suspects who have been arrested and are in custody awaiting trial.





“Because of his position, wealth and power in the community, [the colonel] thought no one could touch him.”

—SAROEUN SEK,  
IJM CAMBODIA LAWYER

## Cambodia

### **A former colonel who abused his power to victimize children is finally convicted**

When a colonel from Cambodia’s army retired to a rural village, he quickly established himself as a caretaker for the whole community. He provided land, housing and food to the impoverished families who lived there.

But this man was anything but a benevolent provider: The retired military officer repeatedly sexually abused little girls in the community, without any fear of punishment.

IJM worked with other NGOs in the area to uncover evidence and support victims who were willing to speak out against the colonel. Though desperately poor, the survivors’ families resisted intimidation and bribes because they wanted to make sure this man went to prison for the abuse he inflicted.

This year, the colonel was finally arrested and brought to trial—after four years of IJM’s work on the case. Two courageous children testified against the colonel. One of the girls said she wasn’t just speaking up for herself; she was using her voice to protect all the children in her community.

**On October 30, a Cambodian judge declared the once “untouchable” retired colonel guilty and sentenced him to prison.**

This sentence proved that justice for the people in this poor community is possible.



## RESTORING SURVIVORS AND TRANSFORMING LIVES

We help survivors rebuild their lives by creating plans to meet their specific needs, including trauma counselling, job skills training or education.

**More than 3,700** survivors of violence and their family members are receiving aftercare from IJM teams.

**A team of IJM social workers has developed a revolutionary measurement tool** to assess how well survivors are equipped to live in their communities after completing IJM's aftercare program.

Industry-wide standards of success rely on limited data or anecdotes, but IJM is committed to rigorously measuring the holistic restoration of a person based on specific objectives—so it is clear whether he or she is equipped to live safely and sustainably back in the community.

81% of the survivors who exited IJM's aftercare program in 2014 are fully prepared to live safe and sustainable lives on their own.





**"I thank God that he makes  
a way where there is no way."**

**—JAMIE, A YEAR AFTER THE ABUSE**

## Rwanda

**"I would rather have been  
burned in that house and died."**

**—Jamie**

Jamie\* uttered these words as she lay in a hospital bed, struggling to hold on to hope. At 14, Jamie had been raped repeatedly by two men, and then badly burned when the abusers' house caught fire. Thick scars covered her body, and both of her legs had been amputated.

Jamie felt hopeless and couldn't picture living her life like this—she was suffering from the burns, from the trauma of the brutal abuse, and from being abandoned by her parents when she was a child.

Healing from trauma takes time and expert care. IJM Rwanda helped Jamie move to a rehabilitation centre where she could heal both physically and emotionally. When she arrived, she told her IJM social worker Brigitte, "It will be a miracle for me to walk by myself again."

Since then, Brigitte and the IJM social workers have provided trauma-focused therapy, plus the consistent support that Jamie has craved for years.

Jamie's miracle came true when she was fitted for a pair of custom prosthetic legs earlier this year. With diligent practice and a determined smile, she is learning to walk on her own. Brigitte says joyfully, "It was my first comfort to see Jamie have hope to heal and walk again."

**As a survivor of the Rwandan genocide,  
Brigitte draws on her own experience  
in her role as a client care specialist:**

*"During the genocide, I saw how women and their children were suffering. I decided to work to restore life for the hopeless people."*



## STRENGTHENING JUSTICE SYSTEMS SO THE VIOLENCE STOPS

We provide training and support to justice system authorities, and we advocate for reforms that will keep the poor safe from being victimized in the first place.

**More than 18,900** people were trained in 2014, including police, prosecutors, government officials, churches and community members who are now ready to recognize and combat violent crimes in their communities.



Griselda's mother Sandra shared why it was so important for her to pursue the case in court: "Otherwise, there will be more little girls who will be harmed."

## Guatemala

**When law enforcement officials are equipped, girls like Griselda can receive the justice they deserve.**

Sandra was walking home from church when her 13-year-old daughter Griselda\* was kidnapped from her side. As the car vanished, Sandra shouted for help. Her panic soon turned to terror when police discovered Griselda had been raped by three men at gunpoint.

Like any parents, Sandra and her husband were desperate for justice. But the investigation stalled, and they couldn't afford to hire a lawyer to pursue the case. The justice system was failing to protect them or bring justice to their daughter, and they were left to live in fear and anguish.

Today, because IJM and local police worked together to reopen the investigation and find all three men who raped Griselda, she is safe. We took them to court, where they were convicted and imprisoned for their crimes.

**When IJM Guatemala opened in 2005, human rights activists told us it would be "impossible" to fix the broken system. Less than a decade later, things are changing:**

- Since last year, we've trained all of Guatemala's judges and prosecutors in the three major districts where we work on how to better investigate and prosecute assault cases, and how to protect children during that process.
- Thanks to U.S. citizens who raised their voices with us, 90 members of Congress asked Secretary John Kerry to invest in Guatemala's under-funded police Sex Crimes Unit—so families like Griselda's can expect full and fair investigations.
- This summer, Guatemala's Vice President and other key leaders authorized IJM to train the Sex Crimes Unit and provide basic criminal investigations training to the entire police force.

These reforms are proving that justice is possible for vulnerable children in Guatemala.



## 2014 HIGHLIGHTS AFRICA

### LANDMARK CONVICTION IN UGANDA

We secured a 26-month sentence, the longest yet in any IJM case in Uganda, against a man who forced his three sisters from their home and stole their property. Many people in this community don't think property grabbing is a serious crime, but the ruling magistrate in this case explicitly demonstrated that there are serious consequences. It's a game-changing declaration that proves progress is possible against this devastating crime.

### POLICE PROVIDE NEW SOURCE OF PROTECTION FOR WIDOWS AND ORPHANS

This year, IJM provided training and investment for 11 police stations to launch property grabbing prevention desks in the area where we work near Kampala. Now, when women report being violently forced from their homes, police are equipped and responding. Officers tell us more victims are coming forward since the desks launched; one official said, "People are so grateful that they are even returning to the police to thank them."

### CHURCHES SUPPORT INNOCENT PRISONERS WAITING FOR JUSTICE

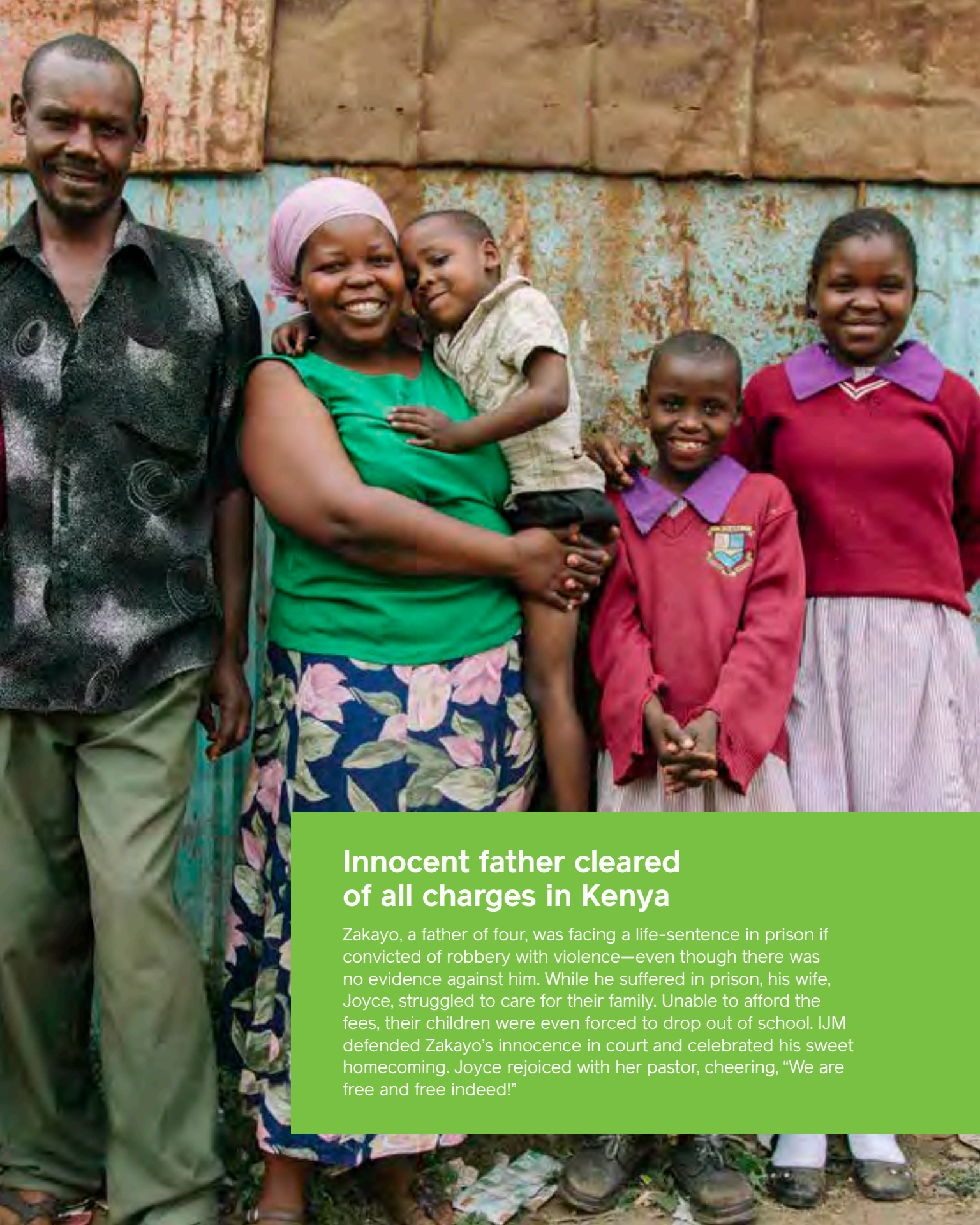
A group of Kenyan churches partnered with IJM this year to "adopt" innocent men and women being held in local prisons for crimes they did not commit. Church members are providing emotional support and basic needs to the prisoners, as well as providing support to their families at home.

"These local churches in Kenya are showing us what it means to really love and serve your neighbour."

—PHILIP LANGFORD,  
IJM VICE PRESIDENT OF  
OPERATIONS FOR AFRICA







## Innocent father cleared of all charges in Kenya

Zakayo, a father of four, was facing a life-sentence in prison if convicted of robbery with violence—even though there was no evidence against him. While he suffered in prison, his wife, Joyce, struggled to care for their family. Unable to afford the fees, their children were even forced to drop out of school. IJM defended Zakayo's innocence in court and celebrated his sweet homecoming. Joyce rejoiced with her pastor, cheering, "We are free and free indeed!"





## **New police unit makes Guatemalan children safer**

When law enforcement is better equipped to protect the poor, entire communities become dramatically safer. This year the Guatemalan government invited IJM to offer specialized training to their Sex Crimes Unit and the national police on basic criminal investigations.





## 2014 HIGHLIGHTS **LATIN AMERICA**

### **OUR FIRST OPERATION IN THE DOMINICAN REPUBLIC**

IJM staff in our new field office helped local authorities arrest two men who had raped and trafficked 14-year-old Clarisa.\* Her family of 11 lives in a very poor and dangerous neighbourhood, and the fact that both suspects will be held in jail during the upcoming trial sends a new message to her whole community.

### **TWO TEACHERS CONVICTED OF SEXUALLY ABUSING STUDENTS**

Two teachers in Bolivia used their positions of power to abuse young students until IJM and local authorities stopped them. The men were convicted in less than a year—but the appeal cases dragged on for another five years. Finally, after years of unwavering commitment from IJM lawyers, both men were declared guilty by the Supreme Court.

### **SOCCER INSTRUCTOR SENTENCED TO 114 YEARS IN PRISON FOR SEXUAL ABUSE**

A Guatemalan man who taught private soccer lessons was found guilty for abusing five boys and girls he coached. Their families had no way to afford a lawyer on their own, so IJM provided the legal and emotional support they needed to see the case to the end.

“This sentence not only brings justice to an entire family, but also to these little boys and girls who looked for a father figure in their soccer coach and were betrayed by him.”

—**JUAN MANUEL,**  
IJM GUATEMALA LAWYER

## 2014 HIGHLIGHTS SOUTH ASIA

### **MORE PEOPLE RESCUED THAN EVER BEFORE AS WE TRAIN OTHERS NATIONWIDE**

IJM Delhi is now a hub for training others on how to fight forced labour slavery throughout India. We trained more than 3,700 officials, and momentum is building as more people understand how to apply the law that sets slaves free. By partnering closely with six other organizations, we helped government authorities rescue more than 2,668 throughout 12 of India's 29 states.

### **100,000 INDIAN OFFICIALS WILL LEARN HOW TO COMBAT HUMAN TRAFFICKING**

The Indian government invited IJM and two other NGOs to train all officials—including judges, prosecutors and the police—in an entire state. This will be the first technical training on anti-trafficking procedures for many officers.

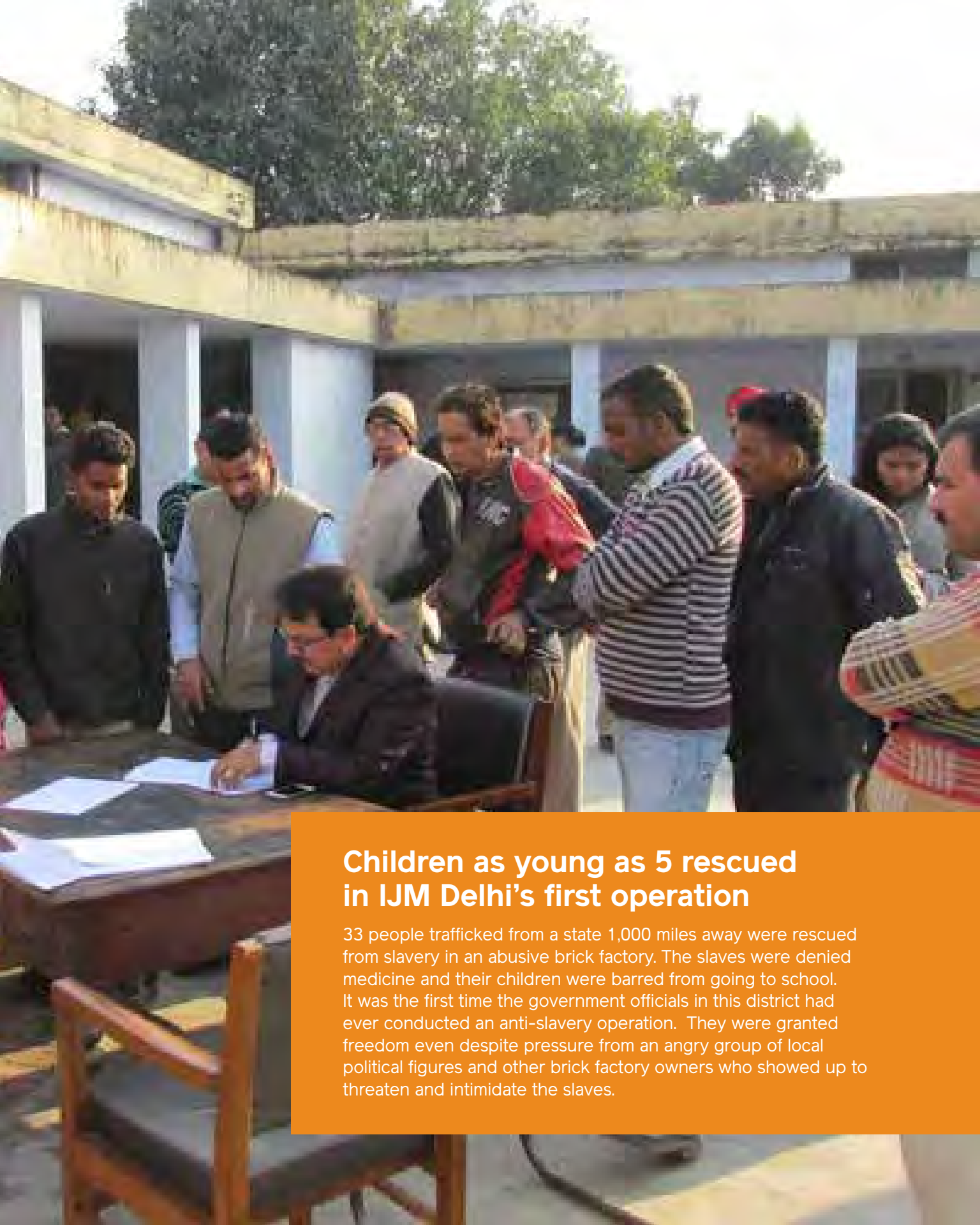
### **THE LONGEST SENTENCE DELIVERED AGAINST A SLAVE OWNER IN ANY IJM CASE IN INDIA**

In a country where you're more likely to be struck by lightning than go to jail for holding slaves, we secured a total seven-year sentence against a man who ran his brick factory using slave labour. Millions of poor people are trapped in forced labour slavery in India, but this is only the *sixth* criminal we have identified who faces a meaningful sentence for his crimes.

### **MORE THAN 130,000 PEOPLE IN INDIA PRAY REGULARLY FOR OUR WORK**

The movement to end slavery was fuelled in new ways this year as individuals and churches across India committed to pray for an end to human trafficking in their country. Thousands signed up with IJM to receive real-time prayer requests by text message, and we spoke about our work and urgent needs at one gathering of more than 30,000 supporters, encouraging people to pray and report cases of forced labour slavery to a special hotline.





## Children as young as 5 rescued in IJM Delhi's first operation

33 people trafficked from a state 1,000 miles away were rescued from slavery in an abusive brick factory. The slaves were denied medicine and their children were barred from going to school. It was the first time the government officials in this district had ever conducted an anti-slavery operation. They were granted freedom even despite pressure from an angry group of local political figures and other brick factory owners who showed up to threaten and intimidate the slaves.





## Our first sex trafficking case in Cebu ends after 7-year battle

Two traffickers were convicted for selling girls in the Philippines. The conviction was only possible because of the perseverance of IJM's attorneys, despite years of delayed hearings. This conviction brings justice and closure to the five young women and girls rescued in 2007.

“We get a chance to have transformed lives because of IJM, and it's good that the accused gets the same chance too.”

—ONE OF THE SURVIVORS, AFTER HEARING THE NEWS OF THE TRAFFICKERS' CONVICTION



## 2014 HIGHLIGHTS **SOUTHEAST ASIA**

### **210-YEAR MILESTONE SENTENCE GIVEN TO AMERICAN PEDOPHILE**

A retired U.S. Marine who was arrested for sadistically abusing seven young girls in Cambodia received the maximum possible sentence in an American court this spring. IJM helped the survivors prepare to share the truth in court, and the 210-year sentence sent a clear message to any American who would consider travelling abroad to sexually abuse children.

“The victims in this case are thriving survivors. They are academic achievers, sisters, friends, artists, travellers, and comforters. They have big dreams for their future and they empower others to stop trafficking and violence.”

—**CHRISTA HAYDEN SHARPE,**  
IJM CAMBODIA FIELD OFFICE DIRECTOR

### **MORE THAN 900 HILL TRIBE PEOPLE RECOGNIZED AS THAI CITIZENS:**

Without citizenship, children cannot graduate from school, adults cannot legally work or hold a land deed, and they may be arrested for travelling outside their district. According to one UN study, lack of citizenship is the major risk factor for hill tribe women being trafficked or otherwise exploited. Though citizenship has long been their legal right, these children, women and men needed IJM’s expertise to navigate the tedious system.

### **EMPOWERED SEX TRAFFICKING SURVIVOR HELPS REBUILD THE LIVES OF OTHERS**

14-year-old Angelita\* was rescued from a karaoke bar in the Philippines two years ago. Though she continues to process her own trauma in an aftercare shelter, Angelita’s progress is remarkable. When the massive Typhoon Haiyan devastated her family’s home last year, Angelita quickly joined a church mission to travel back to her hometown. She knows what it is like to rebuild her life and was eager to help her family and friends rebuild their homes and lives after the tragedy.

The background of the entire page is a photograph of a densely populated urban area, likely a slum, with many small, closely packed buildings. A bright yellow horizontal banner is positioned across the upper portion of the image, containing the text 'BREAKING NEW GROUND' in black, bold, uppercase letters.

## BREAKING NEW GROUND

Forging new territory and  
changing how the world thinks  
about poverty and violence.

### Bringing our Expertise to New Places

#### IJM GHANA

Children as young as 4 are enslaved and forced to work 14-hour days in the fishing industry on Ghana's Lake Volta. Government officials are eager to rescue these children, but they lack critical skills and resources—including things as basic as speed boats to traverse the lake. This fall, we deployed a team of experts to set up our first anti-slavery office in Africa, and in 2015, we will begin working with the police to rescue these children.

#### IJM AUSTRALIA

Our fifth Partner Office joins in our global mission by generating awareness, mobilizing the church, building prayer support, raising funds and bringing political influence to protect the poor from violence in the developing world.

#### IJM DOMINICAN REPUBLIC

The Dominican Republic is a top destination for sex tourism, where Dominican men and foreign tourists buy girls and young women on street corners and beach-fronts. We are bringing our anti-trafficking expertise to the region for the first time, working undercover with local authorities to rescue and restore trafficking survivors, and ensuring the country's anti-slavery laws are enforced.

**In a benchmark study IJM conducted in the Dominican Republic this year, we discovered 1 in 10 young women being sold for sex on the street is under 18.**



## Reframing the conversation on poverty

### THE LOCUST EFFECT

IJM President Gary Haugen's latest book, *The Locust Effect*, was published in February and is already changing the conversation about global poverty. In real stories and critical research, the book demonstrates how fixing broken justice systems is the crucial missing piece to ending the everyday violence that plagues the poor and will empower communities to rise out of poverty.

*The Locust Effect* was named a *Washington Post* bestseller and featured by the BBC, *The Economist*, *The New York Times*, *Forbes*, *Christianity Today*, and many others. Gary shared about the book at the World Economic Forum, and world leaders and 26 Members of Congress have received this critical message.

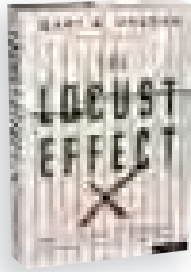
[TheLocustEffect.com](http://TheLocustEffect.com)

*"The Locust Effect... is an appeal to the global community to engage much more into multi-stakeholder action to combat violence, crime, and abuse. This is the only way to secure a human future for mankind."*

—KLAUS SCHWAB,  
FOUNDER & EXECUTIVE CHAIRMAN,  
WORLD ECONOMIC FORUM

### STUDIES & RESEARCH

We believe the children, families and communities we serve deserve the very best. We have built an in-house team of experts from across humanitarian and global health fields to develop and monitor cutting-edge programs that will measurably reduce violence. We base the design and management of our programs on evidence we collect through rigorous documentation, monitoring and evaluation.



## Building new systems and technology

### IJM'S EXPERTISE REQUESTED TO HELP LEAD THE FIGHT AGAINST ONLINE CHILD EXPLOITATION

IJM continues to advise Philippines law enforcement on how to respond to this urgent threat in their country. Additionally, the U.S. Immigration and Customs Enforcement invited IJM to formally present our efforts and expertise to the Virtual Global Task Force to fight online child sexual abuse, and we were nominated as an official member in July.

We are also pursuing cutting-edge technology to investigate illicit activity on the Dark Web—a hidden part of the internet that allows secret exploitation of children to flourish because it gives users complete anonymity.

### BUILDING PIONEERING SYSTEMS TO TRACK CASE PROGRESS

IJM teams need to pull reliable data out of case files on an increasingly large scale, so we pioneered a unique Case Tracking Management System that can house files across countries and case types. The newest iteration of this system launched in 2014. It streamlines how cases run in our field offices—from the initial investigation to a conviction, to the survivor's restoration—while providing high-quality data that shows us where justice systems are failing to protect the poor.

### PHASE ONE OF A NEW SYSTEM TO TRACK AND SCALE OUR GLOBAL BUSINESS OPERATIONS IS NOW LIVE

As the organization grows and we make life-and-death decisions in our work, reliable data in one streamlined system is critical. A new Global Business Effectiveness System will integrate our human resource management, finance and constituent relationship management systems into a single platform.

# Building a Global Movement

This year, thousands advocated, prayed, raised money and shared IJM's message in their communities.



## 98,000+ students

rallied their campuses, signed petitions, joined us for our annual NorthStar student leadership conference and called on their generation to stand up for freedom.



## 1,400+ churches

around the world are invested in IJM's work and building justice ministries in their own communities.



## 164,000+ prayer partners

worldwide interceded for our work and the people we serve.



## 340+ supporters

dedicated their birthdays, weddings, races and more to raise money for our work.



54,500+ people raised their voices by signing postcards and online petitions calling on global leaders to stand up for the poor.





## Highlighting some of our heroes and the massive impact they're making

### 10,000 coaches learn what they can do to help fight slavery at the Beachbody Coaches Summit.

Beachbody coaches are in the business of transforming lives through fitness, so it was easy for them to understand how IJM can transform lives by bringing justice. This summer, at the Coaches Summit in Las Vegas, these fitness leaders caught the vision for ending slavery and rallied their networks to help IJM raise more than \$1.5 million for our work around the world.

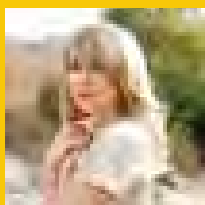


*"I can still remember the tears welling up in my eyes as the IJM representatives placed a clay brick in my hands and told me that children the same age as my daughter were being forced to carry up to eight of them at a time...This experience added a new purpose to my life: I will do all I can to bring attention to, and help end, modern-day slavery."*

—Diane Cornelius

Beachbody Diamond Coach

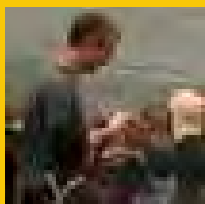
**Blythe Hill started Dressember**, a creative campaign to get women to wear dresses for the month of December in order to raise awareness and funds to fight trafficking. In 2014, she inspired over 2,600 women in 32 countries to participate, together raising nearly half a million dollars for IJM. The Dressember Foundation was recently awarded Best Digital Philanthropy by the Fashion 2.0 Awards.



*"I hope to make the world better by providing an opportunity for people who care about the global issue of slavery to engage in the fight to end it. You don't have to be a lawyer, or move to another country to help; you can use what you have where you are to raise awareness and make a difference."*

—Blythe Hill

**Jason Hackmann knew he had to do something after a trip to Ghana opened his eyes to the reality of child slavery.** As he explains it: "God put me into this situation to try to help solve the problem." Inspired to use what he has to help, this year, he launched a subsidiary of his company, Worth It Project, that donates 100% of the revenue to help fund IJM's work in Ghana.



*"Keep your heart open to helping others and the unique gifts God has given you will ultimately be put to use."*

—Jason Hackmann

## Rallying others to the fight

### MORE THAN A THOUSAND PRAY FOR JUSTICE

IJM supporters from around the world came to Washington, DC, to hear about our work and pray alongside IJM field leaders at our annual Global Prayer Gathering. Together, we devoted a special time of prayer for the restoration of children who have survived sexual assault and for their justice systems to protect children like them.

*"The GPG is the most encouraging conference I attended all year. It's amazing to hear of God's work and the faithful work of IJM staff and volunteers. I left feeling encouraged and grateful, and more aware of how to pray for IJM."*

—Ann, GPG attendee

### IJM STAFF SHARE THEIR EXPERTISE

at the World Economic Forum and the World Bank, presented on the importance of protecting the poor from violence at the UN as they consider their next set of Millennium Development Goals, and shared as leading practitioners, presenters and panellists at conferences on human rights, rule of law and sex trafficking.

### STUDENTS STAND FOR FREEDOM

Thousands of students representing 150 schools across 40 states and eight countries, stood on their campuses for over 20 hours to raise awareness of modern-day slavery through IJM's Stand for Freedom campaign.

### INTERNATIONAL RECOGNITION & MEDIA COVERAGE



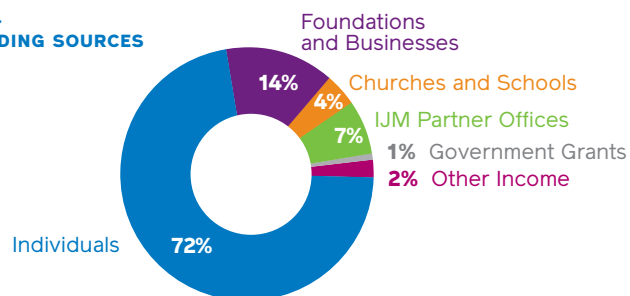


# International Justice Mission

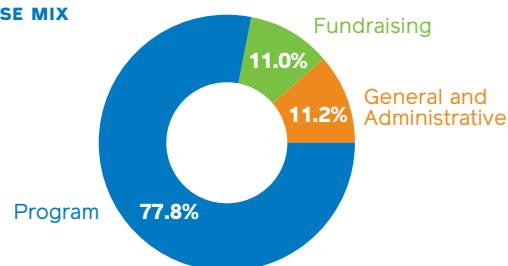
## Financial Information\*\*

YEAR	REVENUE (in millions)	EXPENSES (in millions)
2014	\$ 47.17	\$ 46.73
2013	47.95	40.98
2012	37.88	33.14
2011	30.80	28.14
2010	25.79	25.93

2014  
FUNDING SOURCES



2014  
EXPENSE MIX



## Statement of Activities

SUPPORT & REVENUE	Unrestricted	Temporarily Restricted	2014 Total	2013 Total
Contribution & Grants	37,097,453	8,917,640	46,015,093	46,601,524
Rental Income	472,350	–	472,350	522,471
Other Income	686,626	–	686,626	827,658
Net Assets Released from Restrictions	11,262,085	(11,262,085)	–	–
<b>Total Revenue &amp; Support</b>	<b>\$49,518,514</b>	<b>(\$2,344,445)</b>	<b>\$47,174,069</b>	<b>\$47,951,653</b>
<b>EXPENSES</b>				
<b>Program Services</b>				
Justice System Transformation	27,981,950	–	27,981,950	24,498,470
Education & Mobilization	8,362,305	–	8,362,305	8,117,841
<b>Total Program Services</b>	<b>36,344,255</b>	<b>–</b>	<b>36,344,255</b>	<b>32,616,311</b>
<b>Supporting Services</b>				
Fund Development	5,137,360	–	5,137,360	4,422,798
General & Administrative	5,253,229	–	5,253,229	3,945,385
<b>Total Supporting Services</b>	<b>10,390,589</b>	<b>–</b>	<b>10,390,589</b>	<b>8,368,183</b>
<b>Total Expenses</b>	<b>\$46,734,844</b>	<b>–</b>	<b>\$46,734,844</b>	<b>\$40,984,494</b>
<b>Change in Net Assets</b>	<b>\$2,783,670</b>	<b>(\$2,344,445)</b>	<b>\$439,225</b>	<b>\$6,967,159</b>
<b>NET ASSETS</b>				
<b>Beginning of Year</b>	<b>\$14,241,190</b>	<b>\$6,047,222</b>	<b>\$20,288,412</b>	<b>\$13,321,253</b>
<b>End of Year</b>	<b>\$17,024,860</b>	<b>\$3,702,777</b>	<b>\$20,727,637</b>	<b>\$20,288,412</b>

## Statement of Financial Position

ASSETS	2014	2013
Cash & Cash Equivalents	19,875,651	19,935,241
Receivables, Net	611,812	107,657
Promises to Give, Net	3,038,055	4,761,379
Prepaid Expenses & Other Assets	1,462,332	876,248
Property & Equipment, Net	2,424,946	2,813,279
<b>Total Assets</b>	<b>\$27,412,796</b>	<b>\$28,493,804</b>
<b>LIABILITIES</b>		
Accounts Payable & Accrued Expenses	1,371,504	1,233,022
Refundable Advances	888,513	3,346,210
Accrued Severance & Retirement for National Staff	539,324	340,006
Deferred Rent & Tenant Improvements	3,885,818	3,286,154
<b>Total Liabilities</b>	<b>\$6,685,159</b>	<b>\$8,205,392</b>
<b>NET ASSETS</b>		
Unrestricted	17,024,860	14,241,190
Temporarily Restricted	3,702,777	6,047,222
<b>Total Net Assets</b>	<b>\$20,727,637</b>	<b>\$20,288,412</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>\$27,412,796</b>	<b>\$28,493,804</b>

\*\*This financial statement is reflective of International Justice Mission's 2014 financial statements and includes contributions to international programs from IJM partner offices. IJM Canada's financial statements can be found on pages 18-19.

IJM is committed to modelling and maintaining the highest standards in our work, including our commitment to financial responsibility, transparency and accountability.

IJM has received a four-star rating from Charity Navigator—the highest possible rating—recognizing our exceptional commitment to financial responsibility, accountability and transparency, and demonstrating that IJM exceeds industry standards.



## 2014 Board of Directors

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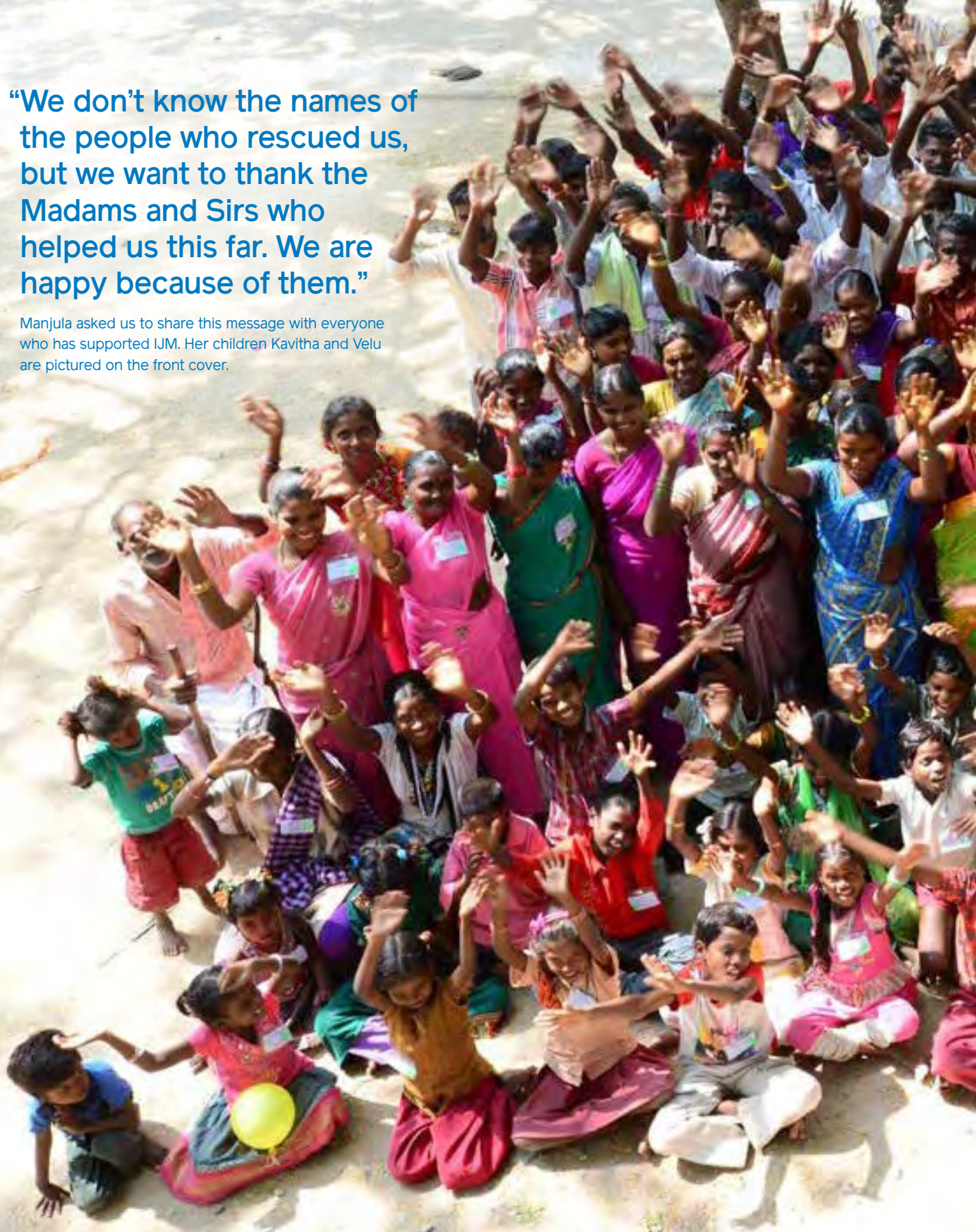
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Magistrate, District Court  
of the Hague



**“We don’t know the names of the people who rescued us, but we want to thank the Madams and Sirs who helped us this far. We are happy because of them.”**

Manjula asked us to share this message with everyone who has supported IJM. Her children Kavitha and Velu are pictured on the front cover.







Kavitha and Velu were trapped in slavery for four years with their family. This year, they joined 182 others for a graduation ceremony (*shown here*) from IJM's aftercare program. These former slaves now have jobs, the children are back in school, and they are living in peace with their families.

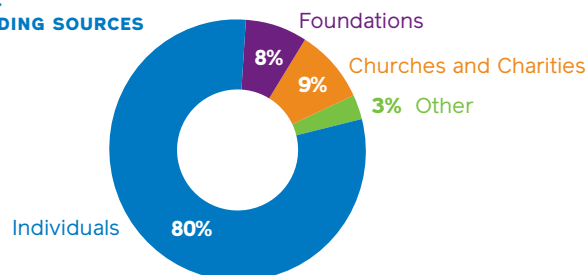


# IJM Canada

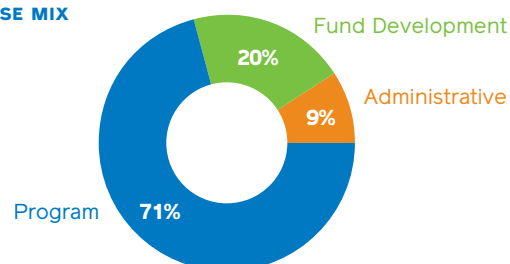
## Financial Information\*\*\*

YEAR	REVENUE (in millions)	EXPENSES (in millions)
2014	\$ 3.44	\$ 3.92
2013	3.27	3.21
2012	2.82	2.78
2011	2.34	2.30
2010	1.91	1.98

2014  
FUNDING SOURCES



2014  
EXPENSE MIX



## Statement of Operations and Changes in Fund Balances

REVENUE	Operating Fund	Restricted Funds	Capital Fund	2014 Total	2013 Total
Donations	2,358,078	988,054	–	3,346,132	3,185,305
Fundraising Events	45,028	–	–	45,028	45,643
Honoraria & Travel Reimbursements	38,690	–	–	38,690	27,817
Sale of Resource Materials	12,660	–	–	12,660	9,389
Interest	520	–	–	520	2,044
<b>Total Revenue</b>	<b>\$2,454,976</b>	<b>\$988,054</b>	<b>–</b>	<b>\$3,443,030</b>	<b>\$3,270,198</b>
<b>EXPENDITURES</b>					
<b>Program Activities</b>					
Overseas & General Casework	65,819	2,052,887	1,453	2,120,159	1,811,263
Education	639,611	8,224	5,811	653,646	614,968
<b>Total Program Activities</b>	<b>705,430</b>	<b>2,061,111</b>	<b>7,264</b>	<b>2,773,805</b>	<b>2,426,231</b>
Fund Development	779,101	–	4,358	783,459	517,056
General & Administrative Support	363,988	–	2,905	366,893	271,382
<b>Total Expenditures</b>	<b>\$1,848,519</b>	<b>\$2,061,111</b>	<b>14,527</b>	<b>\$3,924,157</b>	<b>\$3,214,669</b>
<b>FUND BALANCES</b>					
Excess (Deficiency) of Revenue Over Expenditures	606,457	(1,073,057)	(14,527)	(481,127)	55,529
Fund Balances, Beginning of Year	490,198	59,351	44,331	593,880	538,351
Interfund Transfers	(1,051,558)	1,051,558	–	–	–
<b>Fund Balances, End of Year</b>	<b>\$45,097</b>	<b>\$37,852</b>	<b>\$29,804</b>	<b>\$112,753</b>	<b>\$593,880</b>

# Statement of Financial Position

<b>ASSETS</b>	Operating Fund	Restricted Funds	Capital Fund	Dec 31, 2014	Dec 31, 2013
<b>Current Assets</b>					
Cash	244,765	37,852	-	282,617	566,472
Accounts Receivable	31,759	-	-	31,759	24,453
Inventory	14,736	-	-	14,736	16,683
Prepaid Expenses	15,905	-	-	15,905	12,220
<b>Total Current Assets</b>	<b>307,165</b>	<b>37,852</b>	<b>-</b>	<b>345,017</b>	<b>619,828</b>
Capital Assets	-	-	29,804	29,804	44,331
Other Assets-Long Term Security Deposit on Lease	5,000	-	-	5,000	5,000
<b>Total Assets</b>	<b>\$312,165</b>	<b>\$37,852</b>	<b>\$29,804</b>	<b>\$379,821</b>	<b>\$669,159</b>
<b>LIABILITIES AND FUND BALANCES</b>					
<b>Current Liabilities</b>					
Accounts Payable and Accrued Liabilities	267,068	-	-	267,068	75,279
<b>Fund Balances</b>					
Unrestricted	45,097	-	-	45,097	490,198
Internally Restricted-Invested in Capital Assets	-	-	29,804	29,804	44,331
Restricted	-	37,852	-	37,852	59,351
<b>Total Fund Balances</b>	<b>45,097</b>	<b>37,852</b>	<b>29,804</b>	<b>112,753</b>	<b>593,880</b>
<b>Total Liabilities &amp; Fund Balances</b>	<b>\$312,165</b>	<b>\$37,852</b>	<b>\$29,804</b>	<b>\$379,821</b>	<b>\$669,159</b>

\*\*\*IJM Canada works in partnership with IJM on casework projects in Bolivia, Cambodia, Chennai (India), Delhi (India), Kolkata (India), Thailand, the Dominican Republic and Uganda. IJM Canada's Overseas and General Casework expenditures reflect IJM Canada's financial investment of CAD \$1,953,970 in this work.

You may view our full audited statements at [IJM.ca/financials](http://IJM.ca/financials)

IJM Canada is a member of the Canadian Council of Christian Charities and is a Better Business Bureau Accredited Charity.

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# IJM

**INTERNATIONAL JUSTICE MISSION**  
CANADA

PO Box 336 Stn B  
London, ON N6A 4W1

☎ 519.679.5030  
☎ 519.679.3358

[IJM.ca](http://IJM.ca)



**ACCREDITED  
CHARITY**

**INTERNATIONAL JUSTICE MISSION** is a global organization that protects the poor from violence throughout the developing world. IJM partners with local authorities to rescue victims of violence, bring criminals to justice, restore survivors, and strengthen justice systems. IJM Canada shares in this global mission.

Highlighted as one of 10 non-profits "making a difference" by *U.S. News and World Report*, IJM's effective model has been recognized by the U.S. State Department, the World Economic Forum and leaders around the globe, as well as featured by *The Ottawa Citizen*, *The Vancouver Sun*, *Foreign Affairs*, *Forbes*, *The Guardian*, *The New York Times*, *The Times of India*, *The Phnom Penh Post*, National Public Radio, and CNN, among many other outlets.

\*A pseudonym. All text and images © 2015 International Justice Mission.